

**Lewisham Clinical Commissioning Committee
April 2013**

<p>2013/14 SOUTH LONDON & MAUDSLEY NHS FOUNDATION TRUST CONTRACT Enclosure 09</p>
<p>RESPONSIBLE LEAD: Hilary Entwistle Dee Carlin, Head of Joint Commissioning</p>
<p>AUTHORS: Ellie Davies, Associate Director Joint Mental Health Commissioning Sam Madden, Senior Joint Mental Health Commissioning Manager</p>
<p>RECOMMENDATIONS:</p> <p>The Committee is asked to note the report and update on the developments.</p> <p>SUMMARY:</p> <p>The purpose of this report is to highlight the progress of the 2013/14 contract with South London & Maudsley NHS Foundation Trust. The contract is soon to be finalised and therefore Committee members are asked to note the themes throughout the development and the alignment with the CCG priorities.</p>
<p>KEY ISSUES:</p> <p><u>Finance</u></p> <p>Financial Baseline</p> <p>As set out in the NHS Commissioning Board strategy, <i>'Everyone Counts: Planning for Patients 2013/14'</i>, providers will be expected to make efficiency savings of 4% in 2013/14, however, this will partly be offset by a National inflator of 2.7% resulting in a net adjustment of -1.3%. Alongside further adjustments to take into consideration services now falling under the block contract, or where services have transferred to the responsibility of the National Commissioning Board (prescribed specialised services), the baseline for the 2013/14 SLaM contract is £56.9m.</p>

QIPP Savings

Joint Mental Health Commissioning has developed a three year QIPP strategy in 2010, in conjunction with stakeholders, with 11 schemes that are delivered over the course of the QIPP period. Joint Mental Health Commissioning has successfully delivered 100% of QIPP targets to date via the following schemes:

Lewisham PCT 2011/12 QIPP and LBL savings	Budget line			Total (£'000)
	SLaM (£'000)	Lew PCT (£'000)	LBL (£'000)	
MHOA - Dilwyn Overheads	£120			£120
Reduction in forensic placements budget	£130			£130
Bracton contract reduction		£200		£200
COS reconfiguration	£300			£300
Placements			£100	£100
Appropriate use of specialist services		£250		£250
Review of all voluntary sector provision		£120	£100	£220
Cross Boundary Flow costs		£300		£300
CAMHS		80		£80
Total	£550	£950	£200	£1,700

Lewisham PCT 2012/13 QIPP and LBL savings	Budget line			Total (£'000)
	SLaM (£'000)	Lew PCT (£'000)	LBL (£'000)	
Mental Health Promotion	£90	£34		£124
Reduction in forensic placements budget	£259	£241		£500
MHOA - Continuing Care	£241			£241
COS reconfiguration	£200		£100	£300
Placements	£155		£100	£255
Appropriate use of specialist services		£150		£150
Review of all voluntary sector provision		£30		£30
As per agreement at meeting on 29/2/12		£19		£19
Total	£945	£474	£200	£1,619

The QIPP target for Joint Mental Health Commissioning for 2013/14 is £900k. Achieving this QIPP will focus on Community Mental Health Team provision and inpatient bed usage. It is anticipated that due to the extensive reconfiguration and culture change required as a result of this QIPP work stream that the £900k QIPP will have to be phased over a further three year period. A working group was established 18 months ago to manage this QIPP workstream with 3 GPs in attendance.

Quality Performance

Quality & Information Monitoring Requirements

Across Croydon, Lambeth, Lewisham and Southwark, Commissioners have been working together to set out a clearly defined quality schedule. The quality targets have been put together to highlight particular areas of importance for Commissioners, especially with regards to the quality sanctions.

It is the expectation that SLaM will ensure that all quality items against the 2012/13 contract are achieved by year end, thus aligning the strategic aims of both Commissioners and Provider. The schedule is now in the final stages to define which targets have sanctions against them for 13/14.

Commissioning for Quality and Innovation (CQUIN)

Across Croydon, Lambeth, Lewisham and Southwark, Commissioners have been working together to set out a clearly defined CQUIN schedule. Like the quality schedule, the CQUINs in 2013/14 have highlighted the main areas of focus for Commissioners in regards to improving the quality of service provision and there is a very high expectation for SLaM to achieve what has been set out.

The majority of the CQUINs are a continuation of themes from 2012/13 but there are also some additions:

Physical Health – The Physical health CQUIN is focusing on the tests that are provided to patients on acute inpatient wards. There can be a lack of attention to physical health for mental health patients and therefore it is essential that individuals are receiving the appropriate tests, especially the most chronically ill in hospital settings.

Recovery – The Recovery CQUIN ensures that throughout patient care there is a constant drive towards recovery. The indicator is aiming to roll out the new Recovery & Support plan across community services which will encapsulate many of the CQUIN themes from 2012/13.

Easy In Easy Out – The EIEO CQUIN is an excellent highlighter of the focus on mental health services across the 4 Boroughs at present. In line with QIPP targets there is a strong drive to ensure that patients are treated at the right level of care at the right time. EIEO looks at the interface between primary and secondary care to ensure that patients are appropriate discharged to primary care and also that GPs are satisfied with the link to CMHTs and SLaM as a whole.

Patient Experience – The Patient Experience CQUIN is borne out of feedback from linkworker schemes due to the lack of changes made within inpatient services on the

back of direct feedback from patients. Even though the PEDIC tool continues to be used and is highly regarded, the 13/14 CQUIN will aim to make payments based on changes put forwards by the linkworker schemes and the degree to which SLaM addresses the issues throughout the year.

Payment by Results – From 1st April 2014 SLaM services will be commissioned through a PbR contract and much development is required this year. As well as the development of financial costings that link to the packages of care, key information reporting systems will need to be in place for 14/15 so as to be able to monitor the PbR activities. A series of workshops and developments will occur throughout 2013/14 to carry this work forwards.

Patient Safety Thermometer – As a continuation from 2013/14, the patient safety thermometer is a National requirement for all mental health trusts to submit data each quarter based on SIs and other incidents regarding patient safety. This can be monitored against other Mental Health Trusts throughout the country with targets to reduce such incidents as high level pressure sores.

CONSULTATION HISTORY:

The 2013/14 SLaM contract has been developed, where applicable, in partnership with Croydon, Lambeth and Southwark. Input to the schedules and priorities has been received from GP Commissioners, GP Mental Health Leads, the Mental Health Executive & the Mental Health Partnership Board.

PUBLIC AND USER INVOLVEMENT:

The contract development has been tabled at the Lewisham Mental Health Partnership Board with discussions around the priorities and requirements of SLaM. Attendees to the Partnership Board include service user consultants, voluntary sector organisations, Commissioners and SLaM staff.

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