

**A meeting of the Governing Body
2nd May 2013****ENCLOSURE 7
CCG's Corporate Objectives 2013/14****RESPONSIBLE LEAD: Martin Wilkinson Post: Chief Officer****AUTHOR: Susanna Masters Post: Corporate Director****RECOMMENDATIONS:****The Committee is asked: -**

- **To consider and agree the fourteen CCG's Corporate Objectives for 2013/14;**
- **To note the planned process to finalise and agree the CCG's detailed corporate objectives for 2013/14.**

SUMMARY:

The purpose of this report is to present to the Governing Body the proposed fourteen Corporate Objectives for 2013/14 which have been developed to take forward the CCG's three strategic themes and its 2013/14 priority areas.

Also this report sets out the proposed process by which the detailed Corporate Objectives will be agreed and monitored by the Delivery Committee.

KEY ISSUES:**Background to the issue**

Lewisham CCG has developed its strategic framework, which is structured around how the CCG will commission 'Better Health, Best Care and Best Value' to improve the health outcomes of Lewisham people - this has been encapsulated in the diagram of the 'rocket'.

Using the health needs findings of the Joint Strategic Needs Assessment (JSNA), the draft Health and Wellbeing Board's strategy and its priorities and local clinical issues, three strategic clinical areas have emerged:

1. Healthy Living for All – to help all people to live healthy lifestyles, to make healthy choices and reduce health inequalities;
2. Most Frail and Vulnerable – to support and care for frail and vulnerable people with dignity and respect;
3. Long Term Conditions – to improve their quality of life and to empower them to have greater choice and control to manage their own condition.

The CCG intention is to focus on transformation of the commissioning of these services to improve the quality and access. These commissioning plans have been reflected in the 'Plan on the Page' and the CCG's Priorities for 2013/14 – see Attachment A

Summary of issues

The following fourteen corporate objectives have been developed to identify the priority actions needed to deliver that CCG's plan for the coming year:

1. Five year Strategic Commissioning Plan – to develop, consult and agree the CCG's Strategic Plan.
2. Commissioning Intentions 2014/15 – to develop and consult on Commissioning Intentions for 2014/15.
3. Health and Wellbeing Board strategy – to support the implementation of the Health and Well Being Partnership health improvement strategy and priority areas.
4. Maternity and Under 5s (Community Based Care) – to develop and consult on the maternity model of care and commissioning intentions for 2014/15 to improve the quality and access for local maternity services.
5. Frail Elderly (Community Based Care) – to develop a strategic Framework for Frail Elderly and take forward the end of life care strategy, to inform Commissioning Intentions for 2014/15 onwards, resulting in greater integration of health and social care.
6. Primary care and Community Care (Community Based Care) - to implement 2013/14 QIPP scheme and to develop future strategy to transform and improve the quality and access of primary and community services care, including implementing suggestions from member practices suggestions for improvement.
7. Long Term Conditions Care Planning and Risk Stratification (Community Based Care) - to implement 2013/14 QIPP scheme and to develop the future strategy to transform chronic disease management.
8. Unplanned Care (Community Based Care) – to implement 2013/14 QIPP scheme and develop further the unplanned strategy to establish a robust emergency care network across SEL, including an Urgent care unit sited at Lewisham hospital, working with other commissioners.
9. Mental Health - to implement 2013/14 QIPP scheme and to develop future strategy to transform mental health care working jointly with Lewisham Council.

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10. Business As Usual - to deliver the CCG's statutory duties and NHS England's requirements.
11. Contracts 2014/15 – to oversee the contract negotiation strategy, negotiation and agreement of 2014/15 contracts.
12. Integrated Governance Reporting – to implement integrated governance reporting with exception reports.
13. Quality Assurance – to implement the Quality Assurance Framework and the response to the Francis Inquiry.
14. Organisational Development (OD) plan – to implement the agreed OD plan to support the CCG to achieve its full commissioning potential and visibility with the public and stakeholders.

It is important to note that these corporate objectives do not capture all 'business as usual' activities which the CCG will need to be assured are in place and being fulfilled with sufficient level of capacity and management attention. Rather the objectives focus on those priority areas that the CCG, following its strategic and planning discussions with its stakeholders, have decided require organisational focus and CCG leadership to deliver the wider outcomes and benefits expected.

Next Steps

Further work is being undertaken to confirm the key actions required - the outputs, timescales and leads. It is proposed that the detailed Corporate Objectives will be considered and agreed by the Delivery Committee and so Governing Body will receive the final Corporate Objectives at its meeting on 4th July 2013.

These objectives will form the basis for further cascade through the CCG, its membership and staff, and supporting agencies to support team and individual objective setting to align our joint effort in their achievement.

It is proposed that the Governing Body tracks the progress on the delivery of the Corporate Objectives through its Delivery Committee and exceptional reporting to the Governing Body.

Any risks and actions and mitigations taken to minimise these

The ability to deliver these objectives is informing the CCGs Risk Register for 2013/14.

Appendices

Appendix A - Framework for Transformational

CONSULTATION HISTORY:

- Members of the Governing Body have participated in strategy development workshops in December, January and March to develop the strategic framework and clinical priorities;

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- The Strategy & Development Committee endorsed the strategic framework and priority areas and the 2013/14 'Plan on the Page' on 4th April 2013;
- The CCG membership forum has received regular updates on the development of the strategic framework and priority areas during January – March 2013;
- The Governing Body received a progress report on the process being undertaken to develop the corporate objectives at its meeting on 4th April 2013.

PUBLIC AND USER INVOLVEMENT:

- A public engagement event was undertaken in January 2013 on the CCG's strategy and priority.
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Public Sector Equality Duty

The general equality duty requires public sector bodies, in the exercise of their functions, to have due regard to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct that is prohibited under the Equality Act 2010
- Advance equality of opportunity between people who share a relevant protected characteristic and people who do not share it
- Foster good relations between people who share a relevant protected characteristic and those who do not share it

Delivery of the equalities duty will be included as a requirement for the finalised objectives

STAKEHOLDER INVOLVEMENT

Joint commissioning leads are involved in the development of detailed corporate objectives.

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