

## **LEWISHAM CCG**

### **GOVERNING BODY PUBLIC PRE-MEETING**

**14<sup>th</sup> September 2017, 9.30-10.00am**

#### **From the Governing Body:**

Dr Marc Rowland (MR), CCG Chair  
Ray Warburton (RW), CCG Deputy Chair, Lay Member  
Martin Wilkinson (MW), CCG Chief Officer  
Tony Read (TR), Chief Finance Officer  
Dr David Abraham (DA), Senior Clinical Director  
Dr Seb Kalwij (SK), Clinical Director  
Dr Faruk Majid (FM), Senior Clinical Director  
Dr Angelika Razzaque (AR), Clinical Director  
Dr Jacky McLeod (JM), Clinical Director  
Dr Charles Gostling (CG), Clinical Director  
Alison Browne (AB), Registered Nurse Member  
Shelagh Kirkland (SK), Lay Member  
Dr Danny Ruta (DR), Director of Public Health

#### **From the CCG:**

Charles Malcolm-Smith (CMS), Deputy Director (Strategy & OD)  
Susanna Masters (SM), Corporate Director  
Victoria Medhurst (VM), Associate Director for Integrated Governance  
Russell Cartwright (RC), Head of Communications & Engagement

#### **5 members of the public attended**

##### **Question 1**

The Save Lewisham Hospital Campaign (SLHC) are concerned about Legal Directions from NHS England. The Campaign would like contact details for NHS England (NHSE).

##### **CCG Response**

The Legal Directions have been issued by the board of NHS England and its Chief Executive, though we suggest the Campaign contact the London office in the first instance. These can be passed on directly on request.

## Question 2

What exactly does NHSE expect to come out of the Directions?

### CCG Response

By the end of September we will have agreed a recovery plan. While the Directions are limited to emergency pathways and the A&E target we're now working in partnership with Southwark CCG on wider acute commissioning. The CCG is still very much involved in this commissioning and we are maintaining our responsibility and accountability to Lewisham people.

The sanctions applied by NHSE have arisen where the CCG has not delivered requirements to their satisfaction. To a large extent this has come about because we need to spend more time focused on addressing the operational issues at the Queen Elizabeth Hospital site, as well as the Lewisham Hospital site.

We are putting in plans for winter which needs to consider the whole pathway, and the CCG will also be judged on the success of this work.

### Follow-Up Question

When Legal Directions come to an end, will we be in the next phase of commissioning anyway so that it never ends, or will commissioning of acute care stay local?

### CCG Response

The CCG Governing Body will be responsible for all of acute commissioning when Legal Directions are lifted. Management arrangements mean we'll continue to collaborate on acute commissioning, with an interface with developing local accountable care system (ACS). The Governing Body is still responsible for acute performance and reporting for its local population.

## Question 3

How big a percentage of budget is the acute activity covered by Directions?

### CCG Response

The annual accounts for 2016/17 show expenditure on acute and mental health services is around 70%, of which acute hospital services is about 54%.

### Follow-up

Directions have come about from NHSE's 'concerns of such severity'. Are they to do with Lewisham & Greenwich Trust or the CCG?

### CCG Response

There are different aspects. Commissioning is carried out as a collaboration across 3 CCGs (Bexley and Greenwich as well as Lewisham) and there have been issues about standardised pathways. The CQC has also raised concerns about quality and safety standards that have to be addressed by Lewisham & Greenwich Trust.

Follow-up

Has Lewisham been picked on unfairly? There are plenty of other trusts not meeting targets.

CCG Response

We can only speak for Lewisham. We recognise that the outcomes for patients could have been better and we will be working to improve that.

There are a number of other CCGs that have been or are under Legal Directions, in London and elsewhere in England. These are shown on the NHSE website.

Question 4

What are the financial implications for the CCG? Are monies being transferred to Southwark CCG?

CCG Response

Financial risk and governance remains with the Lewisham Governing Body. Budget is retained by the Governing Body but may be directed by NHSE. Southwark CCG responsibility is for the acute commissioning management arrangements under Legal Directions.

Follow-up

Is this connected to the previous report on Lewisham's A&E and maternity services from the Trust Special Administrator (TSA) for South London Healthcare? Is it a roundabout way of implementing those recommendations?

CCG Response

The previous TSA recommendations have not been any part of the statement on Legal Directions nor the plans that have come out. It does show the complexities around prioritising care in south east London.

Question 5

On the proposal for south east London CCG management arrangements, is Lewisham CCG's sovereignty being eroded or undermined by the proposals?

CCG Response

The meeting to follow will look at the proposals in detail and we hope that that discussion will address your concerns.

#### Follow-up

The proposals do not reference the position of lay members, Healthwatch etc. And how will management costs be covered?

#### CCG Response

There are no proposals to change the positions of lay members or Healthwatch as members of the Governing Body.

Our governance leads (lay and management) are working with the SEL CCGs' review, in particular to ensure arrangements maintain the sovereignty of the Governing Body; under the proposals the Accountable Officer would be a member of the Governing Body and reporting to the chairs and Governing Bodies of all of the CCGs.

#### Question 6

The scrutiny committee in Hackney raised some points in a letter to their CCG about some principles that might be worth considering in reviewing collaborative arrangements with providers and the development of the ACS.

#### CCG Response

In south east London we have seen willingness of the provider organisations to co-operate and the ACS will establish arrangements so that there is a formal holding to account and to ensure the entity of the ACS is fit for purpose. There is much more co-operation generally in Lewisham.

#### Question 7

To what extent have local authorities been involved in the discussion on the south east London collaborative arrangements?

#### CCG Response

The proposals are concerned with CCG management arrangements so there has been no direct local authority involvement.