

**LEWISHAM CCG**  
**GOVERNING BODY PUBLIC PRE-MEETING**  
**21<sup>st</sup> July 2016, 9.30-10.00am**

**From the Governing Body:**

Dr Marc Rowland (MR), CCG Chair  
Ray Warburton (RW), CCG Deputy Chair, Lay Member  
Martin Wilkinson (MW), CCG Chief Officer  
Dr David Abraham (DA), Senior Clinical Director  
Dr Seb Kalwij (SK), Clinical Director  
Dr Faruk Majid (FM), Senior Clinical Director  
Rosemarie Ramsay (RR), Lay Member  
Ami David (AD), Registered Nurse Member  
Tony Read (TR), Chief Finance Officer  
Dr Angelika Razzaque (AR), Clinical Director  
Nigel Bowness (NB), Healthwatch representative

**From the CCG:**

Susanna Masters (SM), Corporate Director  
Charles Malcolm-Smith (CMS), Deputy Director (Strategy & OD)  
Russell Cartwright (RC), Head of Communications & Engagement

**Three members of the public attended**

**Question 1**

Will the CCG allow the Sustainability & Transformation Plan (STP) to be discussed in public? Are the points made at the CCG Strategy & Development workshop that is included in the papers reflected in the final STP?

**Question 2**

Does Simon Stevens recent statement concerning hospital finances mean that monies will be directed to community based care (CBC) and GP premises in neighbourhood hubs instead? Would this be through sale of assets? Have Lewisham & Greenwich Trust been involved in the STP process?

*CCG Response*

*The full STP document is lengthy and when it has been approved it will be made public, though the briefing pack included in the Governing Body papers contains all the key information. We expect to do more detailed implementation plans by October and to refresh areas such as the collaborative productivity work. CCG*

*comments have been taken into account in the STP draft submitted or in future work plans.*

*The financial models in the STP have been agreed by the directors of finance in the south east London CCGs and the NHS provider organisations. The productivity goals will be challenging, and providers are already looking at how to work together to realise them. This collaboration started before the STP timetable, and overall south east London, through the Our Healthier South East London (OHSEL) programme, is building on a strong platform. The Lewisham & Greenwich Trust are part of the STP process. All organisations have been involved in the financial modelling and assumptions, though the work has not yet worked through how individual organisations will be impacted.*

*On CBC, our general direction is to focus on improving prevention and developing primary care and community based services, and this is supported by a perspective that looks at whole pathways. The Governing Body papers include reference to the Estates & Technology Transformation Fund (ETTF) and the priorities that have been agreed for estates and IT improvements such as local hubs and sub-hub arrangements. This reflects our intention to invest in CBC, shifting away from acute care but using assets jointly where we are able or other arrangements through the One Public Estate work.*

### **Follow-up Question**

Recent surveys from the King's Fund and Chartered Institute of Public Finance Accountants (CIPFA) highlighted concerns from finance directors and risk to achieving finance targets. Are finance figures in the STP open to question?

*CCG Response*

*Our financial figures and modelling are kept under review.*

### **Question 3**

The work in the OHSEL clinical leadership groups (CLGs) includes activity and savings that are aspirational, for instance for planned care. In making comparisons with other areas, do they sufficiently take account of whether changes would get better or just cheaper? The figures in the STP are broad-brush and do not give confidence that plans are clinically-driven.

*CCG Response*

*By focusing on commissioning care for our population, we are aiming to have the arrangements in place so that clinicians are able to focus on delivering better patient care without being concerned with allegiance to particular organisational arrangements. Clinical leaders have been engaged through the design phase of the models with work to further engage as models are turned into reality through the implementation phases.*

*In future years the Sustainability and Transformation Funds is expected to be used more for transformation.*